

Oregon Dental Association Strategic Plan 2020-2022

Core Values

- Integrity, honesty, ethics
- High standards and quality care based on scientific principles and clinical judgment
- Lead, represent and provide service to the profession and the public; patient advocacy; promote the value of health
- Education

Core Purpose

"To advance the dental profession and to promote the highest standard of oral health and oral healthcare."

KEY ISSUE AREAS 2020-2022

Engagement: ODA will create and sustain a community that advances Oregon oral health.

- 1. Increase member loyalty levels, based on established KPIs and annual research
- 2. Increase membership participation in governance and research
- 3. Build and enhance relationships with dentists from a variety of different practice models
 - A. Specific outreach to DSOs, group practices, FQHCs, etc.
- 4. Increase member diversity
- 5. Build and enhance relationships with strategic healthcare decision-makers (e.g. Moda, OHA, health care executives, legislators, BOD)
- 6. Advance component support and collaboration to ensure a consistent member experience throughout the state.
 - A. Enhance communication strategies (Print, social media, email, etc.) to connect with current and prospective members

Advocacy: ODA proactively advocates for the dental profession to provide quality, accessible, and safe oral care for Oregonians.

Dental Profession

- 1. Improve practice model sustainability
 - A. workforce
 - B. third party reimbursement
 - C. address the auxiliary staff shortage
 - D. explore mid-level provider models to increase dental care capacity and reduce dental care costs
- 2. Expand organizational knowledge of emerging practice models
- 3. Preserve the dentist's clinical expertise as the head of the dental team
- 4. Promote diversity in workforce
- 5. Build and sustain key stakeholders and relationships (I.e. Key coalitions and workgroups of greatest impact)

Public

1. Increase access to care solutions for underserved and vulnerable populations

- A. Increase the number of Oregon Health Plan dentists
- B. Increase alternative models (CDHC) that build capacity and efficiency within the dental delivery system
- C. Explore charitable care opportunities for collaboration with key partners (i.e. DFO, OAGD, Moda, etc.)
- 2. Educate the public about dentists and other provider types
- 3. In alignment with the ADA, promote the value of the dentist-patient relationship

Development: ODA is committed to providing personal, professional, and leadership opportunities for continuous growth.

- 1. Advance and expand participation of the dental team in education offerings based on established organizational KPI benchmarks
- 2. Increase awareness and presence of ODA wellness initiatives
- 3. Advance member participation, support and cultivation of future leaders

Organizational Health: ODA is an enriching environment for members and staff.

- 1. Increase net membership annually
 - A. Focus membership recruitment and retention on diverse member segment and practice models to reflect the makeup of the profession.
- 2. Encourage members from all backgrounds and practice modalities to participate in leadership
- 3. Provide customized support for components
- 4. Build the organization capacity by increasing non-dues revenue to stabilize member dues
 - A. Promote utilization and education of programs and services with members
 - B. Form Non-Dues Revenue Task Force to review and make recommendations for building organizational resources that meet the current and future demands of the association
 - C. Ensure organization has adequate human and financial resources to sustain existing programs and service levels
- 5. Encourage adequate opportunities for staff development and growth